

Environmental Strategy 2005-2010 – Appendix 5

Environmental Management Programme 2009/2010

This Environmental Management Programme (EMP) has been developed to show how the Metropolitan Police Service (MPS) will implement the strategic objectives in the year 2009/10 through the achievement of environmental targets. Responsibility for achievement of objectives and targets has been assigned to senior members of the MPS. Progress will be monitored by the MPS and the Metropolitan Police Authority (MPA) and reported annually in the MPA/S Environment Report.

This Environmental Management Programme is the final appendix to the current MPS 5 year Environmental Strategy. Work will be carried out during 2009/10 to develop a new strategy from 2010 onwards, which will consider the wider themes of Corporate Social Responsibility.



Ref.	Objectives	MPS Objective Owner	Ref.	Targets 2009/10	Strategy Performance Indicators
A: Environmental Crime					
A1	Co-ordinate the activities of Safer Neighbourhood Teams to tackle environmental issues such as graffiti, litter, vandalism, noise and abandoned vehicles where they are identified as a priority by the local community.	Chief Superintendent of the Safer Neighbourhoods Unit	A1.1	Engage with the 'Environmental Crime Team' within the Environment Agency to support local Environment Agency activities	Case studies/engagement activities reported
			A1.2	Implement two projects per Borough during the 2009 Capital Clean Up Campaign, which focuses on litter and graffiti	Number of case studies reported and project pledge forms/projects completed
			A1.3	Scope the development of a database to capture good practice environmental crime case studies	Scope developed
A2	Ensure that legislation to protect wildlife is enforced in London.	Chief Superintendent of Met Intelligence Bureau (MIB)	A2.1	Work with MPS Call Centre managers to devise and deliver a training package to ensure that reports of wildlife crime meet the National Standards for Incident Reporting (NSIR)	Training package produced and disseminated
			A2.2	Develop an initiative to tackle the illegal ivory trade in London through a combination of enforcement measures and crime prevention initiatives	Crime prevention materials produced and distributed



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A3	Implement initiatives to prevent wildlife crime through the operation of the Wildlife Crime Unit.	Chief Superintendent of Met Intelligence Bureau (MIB)	A3.1	Develop a training package on wildlife crime in London for Safer Neighbourhoods Teams	Develop and deliver training package. Deliver presentations to SNT leaders
B: Transport					
B1	<p>To reduce the fear of crime and ensure the safety and security of staff and the public on and around the London bus system and its interchanges with other parts of the public transport system by:</p> <ul style="list-style-type: none"> • Reducing bus related crime • Reducing anti social behaviour • Preventing and reducing crime against the bus infrastructure. 	Chief Superintendent of the Transport Operational Command Unit		The Transport Operational Command Unit is fully funded by and operates under a Special Services Agreement with Transport for London which is monitored through performance indicators	Transport for London performance indicators



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B2	<p>To maximise people movement and minimise delays and disruption on London's surface transport system, in particular by:</p> <ul style="list-style-type: none"> • Ensuring the efficient movement of buses by dealing with and preventing obstructions • Reducing congestion caused by unplanned traffic problems, collisions and Transport for London's Road Network parking contraventions • To work with the MPS Traffic Operational Command Unit, to support Transport for London's wider strategic aspirations with regard to walking, cycling and road safety. 	Chief Superintendent of the Transport Operational Command Unit	The Transport Operational Command Unit is fully funded by and operates under a Special Services Agreement with Transport for London which is monitored through performance indicators	Transport for London performance indicators
B3 and B4	During 2007/08 the MPS and Transport for London carried out a review of the Transport Operational Command Unit objectives resulting in realignment into those detailed under B1 and B2.			



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B5	To increase the environmental efficiency and reduce emissions of the MPA transport fleet, by trialling and adopting alternatively fuelled vehicles where operationally and cost effective.	Director of Transport Services	B5.1	Implement improved data monitoring systems to capture CO ₂ emissions to enhance the accuracy of MPS reporting processes	Implementation of data monitoring system. Carbon emissions from transport reported in MPA/S Environment Report in conjunction with other users
			B5.2	Review the trial of EV Smart vehicles and develop recommendations for wider roll out	Report developed including recommendations
			B5.3	Carry out a Life Cycle Analysis (LCA) of the use of hybrid vehicles to inform further carbon reduction strategies	LCA report developed and presented to ESSG
			B5.4	Review the current MPS transport fleet to ensure it is effective, efficient and improves on current environmental performance	Environmental performance data reported within the MPA/S Environment Report.
B6	To design and implement a sustainable travel plan for the MPS for travel to and from work.	Director of Asset Management/ Director of Resilience, Compliance & Operational Support	B6.1	Review the Corporate Travel Plan against the recommendations and measures set out in the draft Corporate Travel Plan Framework	Review complete
			B6.2	Work with the key lead at Sutton Police Station to communicate the site specific travel plan and implement measures to enhance sustainable travel options for employees	Report communicated and agreed measures implemented
B7	To design and implement a sustainable travel plan for the MPS for operational travel.	Director of Transport Services	B7.1	Carry out a review of Distribution Services and develop recommendations to improve environmental efficiency	Review complete and recommendations reported
			B7.2	Implement the use of vehicle telematics to improve the efficiency of the fleet	Efficiencies reported to ESSG



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C: Procurement					
C1	Work with suppliers and contractors to improve environmental performance in the supply chain through a purchasing policy founded on stewardship, and maximise the purchase of sustainable materials.	Director of Procurement Services	C1.1	Develop and implement a supplier engagement programme to raise awareness and provide guidance of a number of Responsible Procurement initiatives	Supplier communications programme developed and key event delivered
			C1.2	Increase awareness of the Responsible Procurement agenda through delivery of the Chartered Institute of Purchasing and Supply (CIPS) training to Procurement Services employees	CIPS training delivered and attendees recorded
			C1.3	Ensure environmental sustainability is considered in all Contracts Board Papers to minimise the environmental impacts of large procurement activities	Evidence of environmental sustainability criteria included in Contracts Board Papers
C2	Continue to use green energy as the sole source of electricity supply.	Director of Resilience, Compliance & Operational Support	C2.1	Review the MPS Green Procurement Strategy	Review complete (Q2)



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D: Resource Consumption					
D1	Increase the efficiency of the MPS's most inefficient buildings through the implementation of energy minimisation initiatives.	Director of Facilities Management/ Director of Resilience, Compliance & Operational Support	D1.1	Implement the Climate Change Action Plan (CCAP) to achieve a 10% reduction in CO ₂ by end of 2010 on 2005/06 levels.	A range of projects implemented to achieve target. Reports published on the benefits realised
			D1.2	Analyse reports derived from Display Energy Certificates to identify and implement further measures to achieve carbon emission reduction from top 45 buildings	Report developed and measures identified
			D1.3	Monitor the development of the new data centre to ensure that efficiency and energy minimisation initiatives are implemented	Initiatives implemented and progress report provided to ESSG
			D1.4	Implement the strategy for moving towards utilisation of a 'thin client' unit and virtualisation for delivery of MPS computing requirements	Feasibility study completed and strategy implemented
			D1.5	Ensure all new printing devices, personal computers, computer monitors, laptops, workstations and servers meet or exceed the energy star and best practice specifications	Energy efficiency consideration included within product specification
			D1.6	Carry out a review the number of personal devices allocated to Directorate of Information employees to explore the feasibility of rationalisation	Review complete and recommendations explored



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D2	Investigate and trial the use of innovative energy efficient technologies, promote their benefits and develop recommendations for wider implementation.	Director of Programme Delivery	D2.1	Implement the Building Energy Efficiency Programme (BEEP) at 10 MPS sites within operational constraints	Programme implemented
D3	Implement a detailed water monitoring and reduction programme for MPS properties.	Director of Facilities Management/ Director of Resilience, Compliance & Operational Support	D3.1	Communicate with Facilities Management to report the water consumption at the top 45 consuming sites and identify water saving initiatives	Environmental performance data reported to Facilities Managers
			D3.2	Carry out water efficiency trials at two MPS sites in conjunction with MPS Facilities Management Services Supplier	Trial complete and savings reported
D4	Reduce consumption of paper within the MPS.	Director of Resilience, Compliance & Operational Support/ Director of Information	D4.1	Implement further electronic 'E-forms' as part of the Electronic Document Records Management (EDRM) programme	Progress reported through DoI Green Computing Forum and to ESSG members
			D4.2	Develop a corporate wide print strategy and photocopier contract	Strategy developed in consultation with key stakeholders



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D5	Provide waste recycling facilities across the MPS estate and promote their use.	Director of Resilience, Compliance & Operational Support/ Director of Facilities Management.	D5.1	50% office waste recycling level achieved across the MPS estate (including confidential waste)	Recycling level achieved
			D5.2	45% office waste recycling level achieved across the MPS estate (excluding confidential waste)	Recycling level achieved
			D5.3	Work with the Facilities Management Suppliers to publish a Sustainable Waste Management Plan for the North and South of the estate	Sustainable Waste Management Plan published
			D5.4	Appoint an official Recycling Champion at all MPS sites where recycling has launched and publish a list of contacts	Contact list published on the Environmental Management intranet site
			D5.5	Work with FMS suppliers to implement and promote a procedure for battery recycling across the estate	Battery recycling procedure in place
			D5.6	Implement a "best value" disposal route for obsolete legacy ICT equipment and monitor the levels of recycling, reuse and resale of ICT equipment that is disposed	Disposal route implemented and volumes reported in the MPA/S Environment Report
D6	Minimise the generation of waste from MPS properties.	Director of Resilience, Compliance & Operational Support/ Director of Facilities Management	D6.1	Minimise the generation of waste by 25% (based on 2004 levels)	Target achieved
			D6.2	Carry out a feasibility study to reduce waste resulting from construction projects in conjunction with the Waste and Resources Action Programme (WRAP)	Study complete
			D6.3	Work with FMS suppliers to investigate the feasibility of trialling a pyrolysis treatment unit at an MPS site	Feasibility report produced



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E: Training and Awareness					
E1	Ensure that environmental issues are integrated into all relevant decision making processes within the MPA/ MPS.	Director of Resources (MPS Environmental Champion)	E1.1	Deliver a training event for Facilities Managers and Finance & Resources Managers on Waste Standard Operating Procedures	Training delivered
			E1.2	Carry out a review of MPS environmental communications strategy	Review complete
			E1.3	Develop a high profile environmental media campaign to MPS employees	Awareness campaign implemented
F: Sustainable Design					
F1	Ensure that sustainability is considered at each project stage (planning, design, construction and end of life) for all new MPA properties.	Director of Programme Delivery	F1.1	Review the implementation of the current Environmental Design Guidelines to evaluate their effectiveness and inform the development of enhanced sustainability standards	Review report complete
F2	Promote the use of recycled materials in maintenance, refurbishment, site development and construction activities.	Director of Facilities Management/ Director of Resilience, Compliance & Operational Support/ Director of Programme Delivery	F2.1	Encourage key suppliers to sign up to the Mayor of London's Green Procurement Code (MoLGPC)	Number of suppliers signed up



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G: Financial Aspects of Environmental Management					
G1	Seek dedicated financial support for the delivery of the MPS Environmental Strategy through the preparation of an environmental budget.	Director of Business Support	G1.1	Complete Greater London Authority (GLA) sustainable budget submission	Submission complete
G2	Maximise the potential for integrated funding by aligning externally facing environmental objectives with wider business objectives.	Director of Business Support	G2.1	Work in partnership with the GLA to lever external funding for further tranches of the Building Energy Efficiency Programme (BEEP)	Funding identified
G3	Investigate the environmental liabilities and risks arising from MPA financial investments.	Director of Exchequer Services	G3.1	Communicate the MPA Ethical Investment Policy to relevant MPA counter parties and review their investment principles, social and environmental policies	Policy communicated and review complete

